

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Three Months Ended March 31, 2026 (Based on Japanese GAAP)



May 8, 2026

Company name: Nippon Carbon Co., Ltd.
 Stock exchange listing: Tokyo
 Stock code: 5302
 URL: <https://www.carbon.co.jp>
 Representative: Representative Director, CEO Takafumi Miyashita
 Inquiries: Executive Officer, General Manager of Business Control Div. Hiroshi Fujikawa
 TEL: +81-3-6891-3730
 Scheduled date to commence dividend payments: –
 Preparation of supplementary material on financial results: No
 Holding of financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the three months ended March 31, 2026 (from January 1, 2026 to March 31, 2026)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Three months ended March 31, 2026	8,857	11.3	1,057	(17.9)	832	(31.2)	481	(28.6)
Three months ended March 31, 2025	7,958	(5.7)	1,289	(20.5)	1,209	(31.3)	674	(30.5)

Note: Comprehensive income: For the three months ended March 31, 2026: ¥567 million [(9.0)%]
 For the three months ended March 31, 2025: ¥623 million [(71.6)%]

	Earnings per share	Diluted earnings per share
	Yen	Yen
Three months ended March 31, 2026	43.58	–
Three months ended March 31, 2025	60.96	–

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2026	83,604	62,883	64.1	4,864.26
As of December 31, 2025	85,607	63,607	63.5	4,919.46

Reference: Equity
 As of March 31, 2026: ¥53,627 million
 As of December 31, 2025: ¥54,393 million

2. Cash dividends

	Annual dividends per share				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended December 31, 2025	–	100.00	–	100.00	200.00
Fiscal year ending December 31, 2026	–				
Fiscal year ending December 31, 2026 (Forecast)		100.00	–	100.00	200.00

3. Forecast of consolidated financial results for the year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
First half	19,000	3.8	1,600	(38.7)	1,800	(33.9)	1,100	(52.1)	99.49
Full year	41,000	8.7	4,300	(10.6)	4,600	(9.9)	2,700	(44.1)	244.19

4. Notes

(1) Significant changes in the scope of consolidation during the three months ended March 31, 2026: No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: No

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations: No

Changes in accounting policies due to other reasons: No

Changes in accounting estimates: No

Restatement of prior period financial statements: No

(4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026: 11,832,504 shares As of December 31, 2025: 11,832,504 shares

Number of treasury shares at the end of the period

As of March 31, 2026: 807,605 shares As of December 31, 2025: 775,616 shares

Average number of shares during the period (cumulative from the beginning of the fiscal year)

Three months ended March 31, 2026: 11,048,830 shares Three months ended March 31, 2025: 11,056,168 shares

(1) Consolidated balance sheets

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	15,180	15,166
Notes and accounts receivable - trade, and contract assets	11,371	9,697
Electronically recorded monetary claims - operating	2,254	1,887
Merchandise and finished goods	3,451	3,835
Work in process	12,233	12,346
Raw materials and supplies	3,959	3,983
Income taxes refund receivable	20	—
Other	619	1,012
Allowance for doubtful accounts	(8)	(8)
Total current assets	49,082	47,922
Non-current assets		
Property, plant and equipment		
Buildings and structures	19,792	19,835
Accumulated depreciation and impairment	(12,148)	(12,297)
Buildings and structures, net	7,644	7,538
Machinery and equipment	55,208	55,459
Accumulated depreciation and impairment	(44,392)	(44,985)
Machinery and equipment, net	10,815	10,474
Vehicles, tools, furniture and fixtures	4,481	4,522
Accumulated depreciation and impairment	(3,705)	(3,738)
Vehicles, tools, furniture and fixtures, net	775	783
Land	3,582	3,583
Construction in progress	432	476
Total property, plant and equipment	23,250	22,856
Intangible assets	137	122
Investments and other assets		
Investment securities	10,197	10,144
Deferred tax assets	680	749
Other	2,262	1,812
Allowance for doubtful accounts	(2)	(2)
Total investments and other assets	13,137	12,702
Total non-current assets	36,525	35,681
Total assets	85,607	83,604

(Millions of yen)

	As of December 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	2,906	3,745
Electronically recorded obligations - operating	598	353
Short-term borrowings	10,151	10,230
Accrued expenses	718	565
Income taxes payable	1,887	418
Advances received	432	427
Provision for bonuses	222	475
Provision for bonuses for directors (and other officers)	49	13
Provision for retirement benefits for directors and other officers	10	–
Provision for loss on orders received	16	16
Other	1,645	1,124
Total current liabilities	18,639	17,368
Non-current liabilities		
Long-term borrowings	180	160
Deferred tax liabilities	1,124	1,116
Retirement benefit liability	758	775
Provision for retirement benefits for directors (and other officers)	36	38
Provision for share awards for directors (and other officers)	69	72
Provision for environmental measures	1	1
Provision for loss on fire	768	765
Asset retirement obligations	62	63
Other	358	357
Total non-current liabilities	3,360	3,352
Total liabilities	22,000	20,720
Net assets		
Shareholders' equity		
Share capital	7,402	7,402
Capital surplus	7,858	7,858
Retained earnings	37,074	36,490
Treasury shares	(1,967)	(2,117)
Total shareholders' equity	50,367	49,634
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	3,022	2,922
Foreign currency translation adjustment	1,028	1,091
Remeasurements of defined benefit plans	(25)	(20)
Total accumulated other comprehensive income	4,026	3,993
Non-controlling interests	9,213	9,255
Total net assets	63,607	62,883
Total liabilities and net assets	85,607	83,604

(2) Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

Consolidated statements of income (cumulative)

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Net sales	7,958	8,857
Cost of sales	5,439	6,540
Gross profit	2,518	2,316
Selling, general and administrative expenses	1,229	1,259
Operating profit	1,289	1,057
Non-operating income		
Rental income	5	5
Foreign exchange gains	–	73
Insurance claim income	33	0
Share of profit of entities accounted for using equity method	48	–
Other	19	24
Total non-operating income	106	105
Non-operating expenses		
Interest expenses	24	38
Share of loss of entities accounted for using equity method	–	44
Foreign exchange losses	100	–
Loss on retirement of non-current assets	9	18
Depreciation of inactive non-current assets	44	–
Inactive facilities related expenses	–	214
Other	6	14
Total non-operating expenses	186	330
Ordinary profit	1,209	832
Profit before income taxes	1,209	832
Income taxes - current	416	258
Income taxes - deferred	(54)	(21)
Total income taxes	362	236
Profit	846	596
Profit attributable to non-controlling interests	172	114
Profit attributable to owners of parent	674	481

Consolidated statements of comprehensive income (cumulative)

(Millions of yen)

	Three months ended March 31, 2025	Three months ended March 31, 2026
Profit	846	596
Other comprehensive income		
Valuation difference on available-for-sale securities	(63)	(98)
Foreign currency translation adjustment	(175)	9
Remeasurements of defined benefit plans, net of tax	14	5
Share of other comprehensive income of entities accounted for using equity method	–	55
Total other comprehensive income	(223)	(28)
Comprehensive income	623	567
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	386	452
Comprehensive income attributable to non-controlling interests	236	114